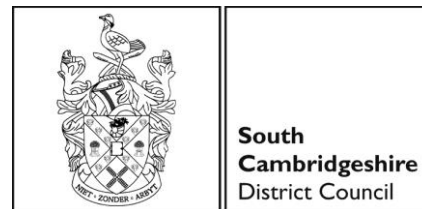


South Cambridgeshire Hall  
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CB23 6EA

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minicom: 01480 376743



8 September 2016

To: Chairman – Councillor Ben Shelton  
Vice-Chairman – Councillor Bunty Waters  
Members of the Partnerships Review Committee – Councillors David Bard,  
Henry Batchelor, Kevin Cuffley, Andrew Fraser, Janet Lockwood, Ray Manning  
and Ingrid Tregoing

Quorum: 5

**There is a pre-meeting session at 2pm for members of the Committee only, to plan their lines of enquiry. This will take place in the Monkfield Room.**

Dear Councillor

You are invited to attend the next meeting of **Partnerships Review Committee**, which will be held in the **Swansley Room A&B, Ground Floor** on **Friday, 16 September 2016** at **3.00 p.m.**

Members are respectfully reminded that when substituting on committees, subcommittees, and outside or joint bodies, Democratic Services must be advised of the substitution ***in advance of*** the meeting. It is not possible to accept a substitute once the meeting has started. Council Standing Order 4.3 refers.

Yours faithfully  
**JEAN HUNTER**  
Chief Executive

**The Council is committed to improving, for all members of the community, access to its agendas and minutes. If you have any specific needs, please let us know, and we will do what we can to help you.**

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## AGENDA

## PAGES

- 1. Apologies**  
To receive apologies for absence from committee members.
- 2. Declarations of Interest**

- |           |   |                |
|-----------|---|----------------|
| <b>3.</b> | <b>Minutes of the Previous Meeting</b><br>To authorise the Chairman to sign the Minutes of the meeting held on 18 February 2016 as a correct record.  | <b>1 - 4</b>   |
| <b>4.</b> | <b>Public Questions</b>   |                |
| <b>5.</b> | <b>Devolution</b><br>The Leader of the Council will be in attendance for this item, along with the Chief Executive of the Greater Cambridge and Greater Peterborough Local Enterprise Partnership and the Leader of Cambridge City Council. |                |
| <b>6.</b> | <b>Reports from Members appointed to Outside Bodies</b>   | <b>5 - 10</b>  |
| <b>7.</b> | <b>Work Programme 2016/17</b>   | <b>11 - 20</b> |
| <b>8.</b> | <b>Dates of Future Meetings</b>   |                |

## **EXCLUSION OF PRESS AND PUBLIC**

The law allows Councils to consider a limited range of issues in private session without members of the Press and public being present. Typically, such issues relate to personal details, financial and business affairs, legal privilege and so on. In every case, the public interest in excluding the Press and Public from the meeting room must outweigh the public interest in having the information disclosed to them. The following statement will be proposed, seconded and voted upon.

"I propose that the Press and public be excluded from the meeting during the consideration of the following item number(s) ..... in accordance with Section 100(A) (4) of the Local Government Act 1972 on the grounds that, if present, there would be disclosure to them of exempt information as defined in paragraph(s) ..... of Part 1 of Schedule 12A of the Act."

If exempt (confidential) information has been provided as part of the agenda, the Press and public will not be able to view it. There will be an explanation on the website however as to why the information is exempt.

## **OUR LONG-TERM VISION**

South Cambridgeshire will continue to be the best place to live, work and study in the country. Our district will demonstrate impressive and sustainable economic growth. Our residents will have a superb quality of life in an exceptionally beautiful, rural and green environment.

## **OUR VALUES**

We will demonstrate our corporate values in all our actions. These are:

- Working Together
- Integrity
- Dynamism
- Innovation

## **GUIDANCE NOTES FOR VISITORS TO SOUTH CAMBRIDGESHIRE HALL**

### **Notes to help those people visiting the South Cambridgeshire District Council offices**

While we try to make sure that you stay safe when visiting South Cambridgeshire Hall, you also have a responsibility for your own safety, and that of others.

#### **Security**

When attending meetings in non-public areas of the Council offices you must report to Reception, sign in, and at all times wear the Visitor badge issued. Before leaving the building, please sign out and return the Visitor badge to Reception.

Public seating in meeting rooms is limited. For further details contact Democratic Services on 03450 450 500 or e-mail [democratic.services@scambs.gov.uk](mailto:democratic.services@scambs.gov.uk)

#### **Emergency and Evacuation**

In the event of a fire, a continuous alarm will sound. Leave the building using the nearest escape route; from the Council Chamber or Mezzanine viewing gallery this would be via the staircase just outside the door. Go to the assembly point at the far side of the staff car park opposite the staff entrance

- **Do not** use the lifts to leave the building. If you are unable to use stairs by yourself, the emergency staircase landings have fire refuge areas, which give protection for a minimum of 1.5 hours. Press the alarm button and wait for help from Council fire wardens or the fire brigade.
- **Do not** re-enter the building until the officer in charge or the fire brigade confirms that it is safe to do so.

#### **First Aid**

If you feel unwell or need first aid, please alert a member of staff.

#### **Access for People with Disabilities**

We are committed to improving, for all members of the community, access to our agendas and minutes. We try to take all circumstances into account but, if you have any specific needs, please let us know, and we will do what we can to help you. All meeting rooms are accessible to wheelchair users. There are disabled toilet facilities on each floor of the building. Infra-red hearing assistance systems are available in the Council Chamber and viewing gallery. To use these, you must sit in sight of the infra-red transmitter and wear a 'neck loop', which can be used with a hearing aid switched to the 'T' position. If your hearing aid does not have the 'T' position facility then earphones are also available and can be used independently. You can get both neck loops and earphones from Reception.

#### **Toilets**

Public toilets are available on each floor of the building next to the lifts.

#### **Recording of Business and Use of Mobile Phones**

We are open and transparent about how we make decisions. We allow recording, filming and photography at Council, Cabinet and other meetings, which members of the public can attend, so long as proceedings at the meeting are not disrupted. We also allow the use of social media during meetings to bring Council issues to the attention of a wider audience. To minimise disturbance to others attending the meeting, please switch your phone or other mobile device to silent / vibrate mode.

#### **Banners, Placards and similar items**

You are not allowed to bring into, or display at, any public meeting any banner, placard, poster or other similar item. Failure to do so, will result in the Chairman suspending the meeting until such items are removed.

#### **Disturbance by Public**

If a member of the public interrupts proceedings at a meeting, the Chairman will warn the person concerned. If they continue to interrupt, the Chairman will order their removal from the meeting room. If there is a general disturbance in any part of the meeting room open to the public, the Chairman may call for that part to be cleared. The meeting will be suspended until order has been restored.

#### **Smoking**

Since 1 July 2008, South Cambridgeshire District Council has operated a Smoke Free Policy. No one is allowed to smoke at any time within the Council offices, or in the car park or other grounds forming part of those offices.

#### **Food and Drink**

Vending machines and a water dispenser are available on the ground floor near the lifts at the front of the building. You are not allowed to bring food or drink into the meeting room.



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# Agenda Item 3

## SOUTH CAMBRIDGESHIRE DISTRICT COUNCIL

Minutes of a meeting of the Partnerships Review Committee held on  
Thursday, 18 February 2016 at 10.30 a.m.

PRESENT: Councillor Ben Shelton – Chairman

Councillors: David Bard Henry Batchelor  
Kevin Cuffley Andrew Fraser  
Jose Hales Janet Lockwood  
Bunty Waters (substitute)

Officers: **Cambridgeshire County  
Council**

Gillian Beasley Chief Executive  
Claire Bruin Service Director, Adult Social Care, Children,  
Families and Adults (CFA) Directorate  
Graham Hughes Executive Directors Economy, Transport and  
Environment

**South Cambridgeshire  
District Council**

Ian Senior Democratic Services Officer

### 1. APOLOGIES

Councillors Roger Hall and James Hockney sent Apologies. Councillor Bunty Waters attended as substitute for Councillor Hall.

In the absence of Councillor Hockney, the Committee agreed that Councillor Henry Batchelor act as Vice-Chairman of the meeting.

### 2. DECLARATIONS OF INTEREST

There were no declarations of interest

### 3. MINUTES OF THE PREVIOUS MEETING

The Committee authorised the Chairman to sign, as a correct record, the Minutes of the meeting held on 22 September 2015.

### 4. PUBLIC QUESTIONS

There were no public questions.

### 5. CAMBRIDGESHIRE COUNTY COUNCIL BUDGET PROPOSALS

The following officers from Cambridgeshire County Council addressed the Partnerships Review Committee, namely:

- Gillian Beasley - Chief Executive

- Claire Bruin - Service Director, Adult Social Care, Children, Families and Adults (CFA) Directorate
- Graham Hughes - Executive Directors Economy, Transport and Environment

Gillian Beazley summarised the purpose of the meeting, and said that from 2017-18, the County Council would consult District Councils prior to its Budget-setting meeting so as to ensure a greater degree of joint working by encouraging meaningful input into the process.

Claire Bruin gave a presentation on behalf of CFA. In doing so, she referred to a set of PowerPoint slides that had been prepared before the County Council's budget-setting meeting. The slides covered

- The gross CFA budget for 2016-17 and its net budget from 2016-17 to 2020-21
- Strategy
- Older people and adults with mental health needs
- Adult Social Care
- Looked after children
- Enhanced and preventative services
- Learning

Committee members discussed a number of issues arising out of the presentation both among themselves and with County Council officers present. Of particular concern was the impact on

- Adult Social Care
- School transport

Graham Hughes gave a presentation setting out the Business Plan proposals - Economy, Transport and Environment (ETE) Directorate. In doing so, he referred to a set of PowerPoint slides that had been prepared before the County Council's budget-setting meeting. The slides covered

- Background
- ETE Budget
- Available budget for savings
- Savings requirements
- ETE approach to Business Plan
- ETE – headline proposals
- Latest position

Committee members discussed a number of issues arising out of the presentation both among themselves and with County Council officers present. Of particular concern was

- The cost of waste disposal
- The process for repairing highways
- Winter gritting
- Implications for Economic Development within the county
- Street lighting
- Implications for community transport
- Legal issues surrounding the Cambridgeshire Guided Busway



**6. REPORTS FROM MEMBERS APPOINTED TO OUTSIDE BODIES**

The Committee received and noted reports from Council representatives on the following Outside Bodies:

- Cambridgeshire Advisory Group on Archives and Local Studies
- Cambridge Airport Consultative Committee
- Health and Wellbeing District Members Board

**7. WORK PROGRAMME**

The Committee noted the Corporate Forward Plan attached to the agenda.

The Chairman suggested that the Committee should scrutinise local N.H.S. processes and practices. It was noted that N.H.S. England would be appearing before the County Council's Health Committee on 25 February 2016.

Members also considered looking at personal transport budgets.

**8. DATES OF FUTURE MEETINGS**

The next Partnerships Review Committee meeting had been scheduled provisionally for 21 April 2016.

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**The Meeting ended at 12.20 p.m.**

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# Agenda Item 6



**REPORT TO:** Partnerships Review Committee  
**LEAD OFFICER:** Executive Director, Corporate Services

16 September 2016

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## REPORTS FROM MEMBERS APPOINTED TO OUTSIDE BODIES

### Purpose

1. To consider update reports from Members appointed to represent the Council on outside bodies.

### Recommendations

2. That this report be noted.

### Background

3. The District Council appoints Members to a range of external bodies, known as outside bodies, so that the authority's views can be represented when they meet. The most up-to-date list of outside bodies and the Members appointed to represent the Council on them is attached to this report at **Appendix A**, for information.
4. The status of some outside bodies can change without the Council being informed. Members are encouraged to report any changes to the outside bodies set out in the appendix, or any outside bodies they think are missing, to Democratic Services.

### Considerations

5. Update reports on outside bodies used to be submitted to meetings of full Council, or Cabinet for those Cabinet Members appointed to outside bodies.
6. In considering how information is reported back from the outside bodies that Members are appointed to, the Civic Affairs Committee on 5 December 2013 agreed that:  
*"all Members appointed to an outside body should submit a written update report to each quarterly meeting of the Partnerships Review Committee, instead of Council, with the exception of those Members who already report to Cabinet."*
7. This report provides the Partnerships Review Committee with those update reports received from Members appointed to represent the Council on outside bodies. Updates from outside bodies will feature as a standing agenda item for meetings of the Partnerships Review Committee in accordance with the Civic Affairs Committee's decision.

### ***Update reports from Members***

8. Councillor Sue Ellington has provided an update on Health, which is attached at **Appendix A.**

### **Implications**

9. In the writing of this report, taking into account financial, legal, staffing, risk management, equality and diversity, climate change, community safety and any other key issues, there are no significant implications.

### **Consultation responses (including from the Youth Council)**

10. No consultation has taken place on the content of this report.

### **Effect on Strategic Aims**

**We aim to engage with residents, parishes and businesses to ensure we deliver first class services and value for money**

11. Requiring update reports from those Members appointed to outside bodies will provide the Council with valuable information on the work of external organisations.

### **Background Papers**

No background papers were relied upon in the writing of this report.

**Report Author:** Victoria Wallace – Democratic Services Officer  
Telephone: (01954) 713026

## APPENDIX A

Name of outside body	Nominee
Age UK	Richard Turner
Bassingbourn Village College Centre Management Committee	Nigel Cathcart
Cambridge Marriage Guidance Council (Relate)	Val Barrett
Cambridge University Joint Councils Forum (Addenbrookes)	Sue Ellington Graham Cone Janet Lockwood
Cottenham Village College Sports Centre Management Group	Simon Edwards
Greater Cambridge City Deal Executive Board	Francis Burkitt <i>Peter Topping (sub)</i>
Francis John Clear Almshouses, Melbourn	Val Barrett
Health and Wellbeing District Members Forum	Sue Ellington
Mepal Outdoor Centre	Henry Batchelor
Northstowe Transport Working Group	Ray Manning Alex Riley Hazel Smith <i>Lynda Harford (sub)</i> <i>Tim Wotherspoon (sub)</i> <i>Aidan Van de Weyer (sub)</i>
Old West Internal Drainage Board	Brian Burling Christopher Cross Ray Manning Tim Wotherspoon
Shifting Offered Furniture Around (SOFA)	Janet Lockwood
Swaffham Internal Drainage Board	Robert Turner
Swavesey Byeways Advisory Committee	Robert Turner
Waterbeach Level Internal Drainage Board	Ingrid Tregoin

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Health and Wellbeing report from Cllr. Sue Ellington  
South Cambs District Council for June and July 2016

Having been to The Health and Wellbeing Board meeting on July 7<sup>th</sup> in March I become aware that the District Council is increasingly involved with the health and wellbeing of our residents. The South Cambs Wellbeing strategy includes housing, planning, and all aspects of residents' environment. The moves towards Devolution and the Greater City Deal focus on housing and transport, but health and Wellbeing are key elements of those two provisions.

Many of us are busy fighting speculative development in our villages. I would suggest that you might find well researched evidence to support your case within the Joint Strategic Needs Assessment (JSNA) documents produced by the Public Health Dept. The Public Health Dept has produced a JSNA Summary Report 2016. These include:

JSNA for New Housing Developments and the building environment  
JSNA for Long Term Conditions Across the Life Cycle  
Transport and Health  
Vulnerable Children and Families  
Carers  
Primary Prevention of Ill Health in Older People  
Older People Mental Health  
Adult Mental Health: Autism, Personality Disorder and Dual Diagnosis  
Pharmaceutical Needs Assessment  
Armed Forces  
Housing and Health  
Prevention of Ill Health in Older people  
The Mental Health of Children and Young People  
Physical Disabilities and Learning Disabilities through the life course  
Prevention of ill Health in Adults of Working Age  
Children and Young People  
Mental Health in Adults of Working Age  
New Communities  
Travellers  
People who are homeless or at risk of homelessness  
Migrant Workers

The summary and the original documents can be accessed via  
<http://cambridgeshireinsight.org.uk/jsnasummaryreport>.

The report by the Audit Commission into the failure of the older persons contract has not discovered any new revelations but reinforced the previously agreed failures. The Audit commission are very critical of the CCG and the failure to recognise the need to pay VAT when the governance structure changed.

The Sustainability and Transformation Programme (STP ) is going to have a significant impact on health service delivery over the next few years. The proposal document is currently out for consultation but it is a strategic document which provides a framework but no detail. It will be the detail which will dictate how our residents respond. I feel we will need to respond in a balanced and well researched way in order to present arguments which will be effective and positive.

The Governance for the STP has been agreed to include all Health Executives as well as the local Authority and CCG. To find out more go to the Sustainability & Transformation Programme Governance Framework - version 1.9b final draft -

The Health Committee of the County Council met on 14<sup>th</sup> July but I was unable to attend however the papers looked at the Hinchingsbrooke Health Care NHS and Peterborough & Stamford NHS foundation Trust collaboration.

This will clearly be a controversial element of the STP and is currently out for consultation.

I have attended Addenbrookes to discuss their progress towards meeting the CQC requirements when they revisit in September. Clearly there is an increasing problem with delayed discharge beds it Dr Stinker and his partners Social Care and CCG have introduced innovative ways to move patients out early.



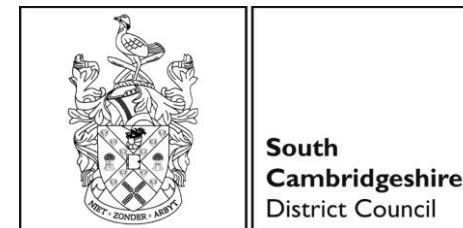
## Partnerships Review Committee – Work Programme 2016-17

Date of meeting	Agenda item
End November/December 2016	<b>Introduction to Mental Health and Apprenticeships</b>
End of January 2017	<b>Apprenticeships</b> To look at how the skills shortage, with particular concern regarding the skills shortage for house building and housing provision in South Cambridgeshire.
April 2017	<b>Policing and Crime and Disorder</b>

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## NOTICE OF KEY DECISIONS

### To be taken under the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012 from 17 August 2016



Notice is hereby given of:

- Key decisions that will be taken by Cabinet, individual Portfolio Holders or Officers
- Confidential or exempt executive decisions that will be taken in a meeting from which the public will be excluded (for whole or part)

A Key Decision is a decision, which is likely:

(1) (a) to result in the authority incurring expenditure which is, or the making of savings which are, significant having regard to the Council's budget for the service or function to which the decision relates; or

(b) to be significant in terms of its effects on communities living or working in an area comprising two or more wards

(2) On determining the meaning of 'significant' for the purposes of the above, the Council must have regard to any guidance for the time being issued by the Secretary of State in accordance with section 9Q of the 2000 Act (guidance).

A notice / agenda, together with reports and supporting documents for each meeting will be published at least five working days before the date of the meeting. In order to enquire about the availability of documents and subject to any restriction on their disclosure, copies may be requested from Democratic Services, South Cambridgeshire District Council, South Cambridgeshire Hall, Cambourne Business Park, Cambourne, Cambridge, CB23 6EA. Agenda and documents may be accessed electronically at [www.scambs.gov.uk](http://www.scambs.gov.uk)

Formal notice is hereby given under the above Regulations that, where indicated (in column 4), part of the meetings listed in this notice may be held in private because the agenda and reports for the meeting will contain confidential or exempt information under Part 1 of Schedule 12A to the Local Government (Access to Information) Act 1985 (as amended) and that the public interest in withholding the information outweighs the public interest in disclosing it. See overleaf for the relevant paragraphs.

*If you have any queries relating to this Notice, please contact  
Victoria Wallace on 01954 713026 or by e-mailing [Victoria.Wallace@scambs.gov.uk](mailto:Victoria.Wallace@scambs.gov.uk)*

**Paragraphs of Part 1 of Schedule 12A to the Local Government (Access to Information) Act 1985 (as amended)  
(Reason for a report to be considered in private)**

1. Information relating to any individual
2. Information which is likely to reveal the identity of an individual
3. Information relating to the financial or business affairs of any particular person (including the authority holding that information)
4. Information relating to any consultations or negotiations, or contemplated consultations or negotiations, in connection with any labour relations matter arising between the authority or a Minister of the Crown and employees of, or office holders under, the authority
5. Information in respect of which a claim to legal professional privilege could be maintained in legal proceedings
6. Information which reveals that the authority proposes:
  - (a) to give under any enactment a notice under or by virtue of which requirements are imposed on a person; or
  - (b) to make an Order or Direction under any enactment
7. Information relating to any action taken or to be taken in connection with the prevention, investigation or prosecution of crime

**The Decision Makers referred to in this document are as follows:**

**Cabinet**

Councillor Peter Topping  
Councillor Francis Burkitt  
Councillor Simon Edwards  
Councillor Lynda Harford  
Councillor Mark Howell  
Councillor Mick Martin  
Councillor Robert Turner  
Councillor Tim Wotherspoon

Leader of the Council  
Greater Cambridge City Deal  
Finance and Staffing  
Housing  
Environmental Services  
Corporate and Customer Services  
Planning  
Strategic Planning

**Key and non-key decisions expected to be made from 17 August 2016**

Decision to be made	Decision Maker	Date of Meeting	Reason for Report to be considered in Private	Portfolio Holder and Contact Officer	Documents submitted to the decision maker
Skills and apprenticeships  Non-Key	Cabinet	15 September 2016		Strategic Planning Portfolio Holder  Mike Hill, Health and Environmental Services Director	Report (publication expected 07 September 2016)
Apprenticeships  Non-Key	Cabinet	15 September 2016		Finance and Staffing Portfolio Holder  Susan Gardner Craig, Human Resources Manager	Report (publication expected 07 September 2016)
Internal Audit Shared Service  Key	Cabinet	15 September 2016		Corporate and Customer Services Portfolio Holder  Alex Colyer, Executive Director, Corporate Services	Report (publication expected 07 September 2016)
Position Statement 2016/17: Finance, Performance and Risk (Q1)  Non-Key	Cabinet	15 September 2016		Finance and Staffing Portfolio Holder  Richard May, Policy and Performance Manager	Report (publication expected 07 September 2016)

**Key and non-key decisions expected to be made from 17 August 2016**

Decision to be made	Decision Maker	Date of Meeting	Reason for Report to be considered in Private	Portfolio Holder and Contact Officer	Documents submitted to the decision maker
Five Year Land Supply Sites and Local Connection Criteria  Key	Cabinet	15 September 2016		Housing Portfolio Holder  Julie Fletcher, Head of Housing Strategy	Report (publication expected 07 September 2016)
Cambourne West - S106 Heads of Terms  Non-Key	Cabinet	15 September 2016	Report to be considered in private in accordance with the provisions of Section 100(A)(4) of the Local Government Act 1972 (exempt information as defined in paragraph 3 and 6 of Schedule 12A of the Act)	Planning Portfolio Holder  Jane Green, Head of New Communities	Report (publication expected 07 September 2016)
Localised Council Tax Support Scheme  Non-Key	Finance and Staffing Portfolio Holder  Cabinet	20 September 2016  19 January 2017		Finance and Staffing Portfolio Holder  Dawn Graham, Benefits Manager	Report (publication expected 07 September 2016)
Write Offs  Key	Finance and Staffing Portfolio Holder  Finance and Staffing Portfolio Holder	20 September 2016  17 January 2017		Finance and Staffing Portfolio Holder  Sally Smart, Principal Accountant Financial & Systems	Report (publication expected 12 September 2016)

**Key and non-key decisions expected to be made from 17 August 2016**

Decision to be made	Decision Maker	Date of Meeting	Reason for Report to be considered in Private	Portfolio Holder and Contact Officer	Documents submitted to the decision maker
	Finance and Staffing Portfolio Holder	18 April 2017			
Rural Settlements List 2017-18  Non-Key	Finance and Staffing Portfolio Holder	18 October 2016		Finance and Staffing Portfolio Holder  Katie Brown, Revenues Manager	Report (publication expected 10 October 2016)
Treasury Management Quarterly Investment Review  Non-Key	Finance and Staffing Portfolio Holder	18 October 2016		Finance and Staffing Portfolio Holder  Sally Smart, Principal Accountant Financial & Systems  Alex Colyer, Executive Director, Corporate Services	Report (publication expected 10 October 2016)
Revenues and Benefits Performance Report (Q1)  Non-Key	Finance and Staffing Portfolio Holder	18 October 2016		Finance and Staffing Portfolio Holder  Katie Brown, Revenues Manager	Report (publication expected 10 October 2016)
Review of the Medium Term Financial Strategy	Cabinet	17 November 2016		Finance and Staffing Portfolio Holder	Report (publication expected 09 November)

**Key and non-key decisions expected to be made from 17 August 2016**

Decision to be made	Decision Maker	Date of Meeting	Reason for Report to be considered in Private	Portfolio Holder and Contact Officer	Documents submitted to the decision maker
including consideration of the Capital Accounting Policy  Non-Key				Alex Colyer, Executive Director, Corporate Services  Suzy Brandes, Principal Accountant (General Fund and Projects)	2016)
Position Statement on Finance, Performance and Risk Q2  Non-Key	Cabinet	17 November 2016		Finance and Staffing Portfolio Holder  Richard May, Policy and Performance Manager  Suzy Brandes, Principal Accountant (General Fund & Projects)	Report (publication expected 09 November 2016)
Housing Management IT System Procurement  Key	Cabinet	17 November 2016		Housing Portfolio Holder  Stephen Hills, Director of Housing	Report (publication expected 09 November 2016)
Corporate Plan Priorities 2017-2021  Key	Cabinet  Council	17 November 2016  23 February 2017		Corporate and Customer Services Portfolio Holder  Corporate and	Report (publication expected 09 November 2016)  Report (publication



**Key and non-key decisions expected to be made from 17 August 2016**

Decision to be made	Decision Maker	Date of Meeting	Reason for Report to be considered in Private	Portfolio Holder and Contact Officer	Documents submitted to the decision maker
				Customer Services Portfolio Holder  Richard May, Policy and Performance Manager	expected 15 February 2017)

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